

Collaboration To Reduce Trespasser Fatalities?

Christopher A. Hart, Chairman Presentation to the DuPage Railroad Safety Council Oak Brook, IL, September 15, 2016

Outline

- Congratulations
 - Today's Awardees
 - Bonnie Murphy, Operation Lifesaver
- NTSB 101
- The trespasser challenge
- A suggested solution: Collaboration

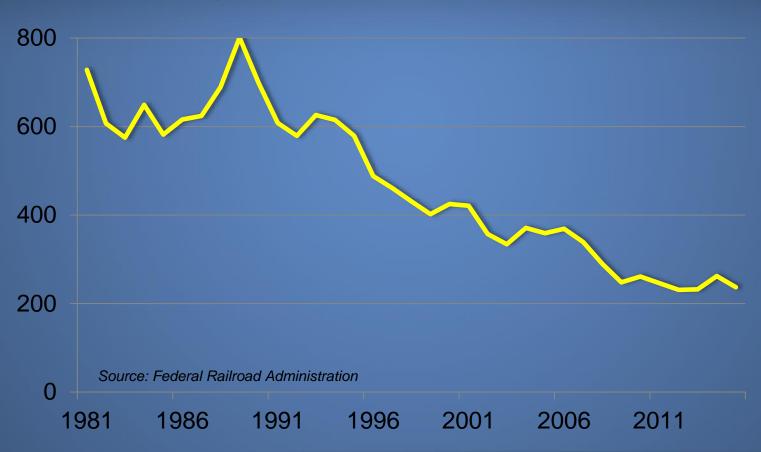


NTSB 101

- Independent federal agency, investigate transportation mishaps, all modes
- Determine probable cause(s) and make recommendations to prevent recurrences
- Primary product: Safety recommendations
- More than 80% favorably received, even though implementation is not mandatory

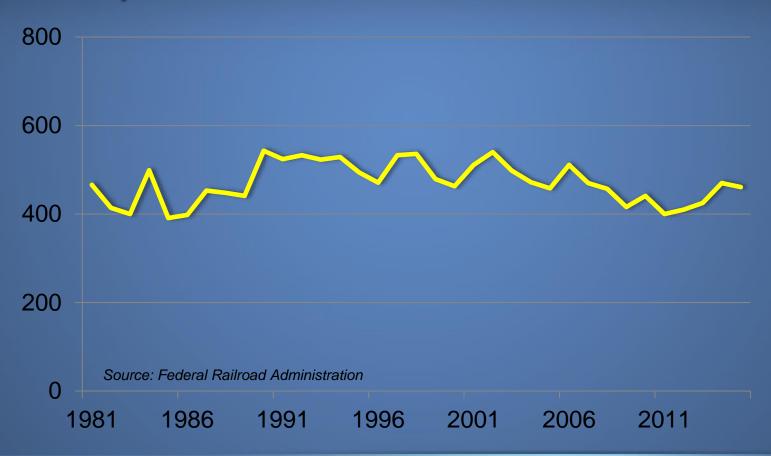


The Good News: Grade-Crossing Fatalities, 1981-2015





The Challenge: Railroad Trespasser Fatalities, 1981-2015



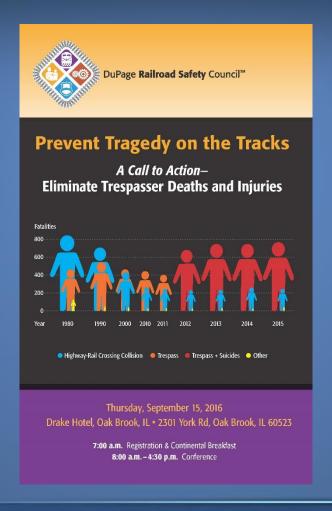


DRSC's Ambitious Goal

Reduce trespassing/suicide fatalities by 50% in 10 years



Today: The Turning Point?





Aviation Success: Get Off "Plateau" With Collaboration

- Accident rate declined for decades
- Rate "plateaued" in early 1990's, many safety experts thought it could not improve further
- Concern: Volume of flying predicted to double in 15-20 years
- Double volume x flat rate = Twice as many crashes
- Public concerned about number of events, not rate
- Solution: Voluntary industry-wide collaboration, Commercial Aviation Safety Team (CAST)



Collaboration:

Brings all parts of a complex system together to

- Identify potential issues
- PRIORITIZE the issues
- Develop solutions for the prioritized issues
- Evaluate whether the solutions are
 - Accomplishing the desired result, and
 - Not creating unintended consequences



Collaboration Success Story

83% decrease in stuck, flat aviation fatality rate, 1998 – 2007

AND

Improved productivity while improving safety, contrary to conventional wisdom

AND

Avoided unintended consequences

AND

Collaboration created no new regulations



Moral of the Story

Anyone who is involved in the *problem* should be involved in the *solution*



Challenges of Aviation Collaboration

- Human nature: "I'm doing great . . . the problem is everyone else"
- Participants may have competing interests, e.g.,
 - Labor/management issues
 - May be potential co-defendants
- Regulator probably not welcome
- Not a democracy
 - Regulator must regulate
- Requires all to be willing, in their enlightened selfinterest, to leave their "comfort zone" and think of the System



Collaboration Transferable?

Similarities

- Desire to improve safety
- Solution is not more regulations
- System problem that demands system solution
- Sharing of information is enabled by lack of competition
- Tension between safety and productivity

Differences

- Trespassing is intentional wrongdoing; nearly all aviation accidents result from inadvertent error
- Less public concern re trespassing than aviation accidents
- Trespassing remedies are probably local vs. industry-wide



Sample NTSB Investigation

- -Jesup, Georgia, Feb. 20, 2014
 - Film crew on tracks
 - Train struck a prop, killing 1 and injuring 6
 - Location manager had been denied permission twice
 - Director pressed on with filming



Another Sample

- Ellicott City, MD, Aug. 20, 2012
 - Two 19-year-old trespassers
 - Had crossed a short wooden fence onto a trestle
 - Coal train derailed, burying trespassers in coal



DRSC's 50/10 Goal Will Necessitate...

- Different thinking
- Different enforcement
- Increased outreach
- Better data from medical examiners and law enforcement
- Tackling suicide



Suggested Beta Test

- Select troublesome "hot spot"
 - Nagging problem for many years
 - Many interventions have been tried, not successful
 - Interventions have not been system solutions to address system problems
 - Less defensiveness because focused on trend rather than single event
- Select collaborative corrective action group, all who have a hand in the process
 - Carriers?
 - Law enforcement?
 - Mental health community?
 - Regulators?
 - Others?
- Have collaborative corrective action group pursue process such as that described in FRA's Community Trespass Prevention Guide



Conclusions: Collaboration

- Can help generate innovative and effective solutions for safety issues in complex systems
- Can help ensure that safety improvement programs also improve productivity, making safety improvements more sustainable
- May provide the sought after "Turning Point"



Thank You!!







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